		Total School Spending				on Heights #218	
Total School Spending		This School			Average	% Variance	% To Adj.
Adj. District Per Pupil: School Enrollment:	\$6,810 553	Amount	% To Total School	Per Pupil	Elementary Per Pupil	From Average	District Per Pupil
	Total	\$ 2,886,480	100.0%	\$ 5,220	\$ 6,188	-15.7%	76.6%
Instruction		\$ 2,117,428	73.4%	\$ 3,829	\$ 4,521	-15.3%	56.2%
Face-to-Face Teaching		\$ 2,036,517	70.6%	\$ 3,683	\$ 4,304	-14.4%	54.1%
Instructional Teachers		1,758,374	60.9%	3,180	3,850	-17.4%	46.7%
Substitutes		30,770	1.1%	56	56	-0.6%	0.8%
Instructional Paraprofessionals		247,373	8.6%	447	398	12.4%	6.6%
Classroom Materials		\$ 80,912	2.8%	\$ 146	\$ 217	-32.6%	2.1%
Pupil-Use Technology & Software		67,644	2.3%	122	149	-17.8%	1.8%
Instructional Materials, Trips & Supplies		13,267	0.5%	24	68	-64.9%	0.4%
Instructional Support		\$ 199,758	6.9%	\$ 361	\$ 510	-29.2%	5.3%
Pupil Support		\$ 106,207	3.7%	\$ 192	\$ 225	-14.5%	2.8%
Guidance & Counseling		0	0.0%	0	2	-100.0%	0.0%
Library & Media		69,167	2.4%	125	127	-1.3%	1.8%
Extracurricular		0	0.0%	0	0	0.0%	0.0%
Student Health & Services		37,040	1.3%	67	96	-30.3%	1.0%
Teacher Support		\$ 9,459	0.3%	\$ 17	\$ 48	-64.5%	0.3%
Curriculum Development		617	0.0%	1	9	-87.0%	0.0%
In-Service, Staff Development & Support		8,841	0.3%	16	40	-59.6%	0.2%
Sabbaticals		0	0.0%	0	0	0.0%	0.0%
Program Support		\$ 84,093	2.9%	\$ 152	\$ 237	-35.9%	2.2%
Program Management		36,593	1.3%	66	111	-40.5%	1.0%
Therapists,Psych,Eval,Pers Att. & Soc Workers		47,500	1.6%	86	126	-31.8%	1.3%
Operations		\$ 419,845	14.5%	\$ 759	\$ 864	-12.1%	11.1%
Non-Instructional Pupil Services		\$ 224,160	7.8%	\$ 405	\$ 427	-5.0%	6.0%
Transportation		104,939	3.6%	190	192	-1.0%	2.8%
Food Service		119,118	4.1%	215	235	-8.2%	3.2%
Safety		103	0.0%	0	0	-51.9%	0.0%
Facilities		\$ 195,685	6.8%	\$ 354	\$ 437	-19.0%	5.2%
Building Upkeep, Utilities & Maintenance		195,685	6.8%	354	437	-19.0%	5.2%
Business Services		\$0	0.0%	\$0	\$0	0.0%	0.0%
Data Processing		0	0.0%	0	0	0.0%	0.0%
Business Operations		0	0.0%	0	0	0.0%	0.0%
Leadership		\$ 149,448	5.2%	\$ 270	\$ 293	-7.8%	4.0%
School Management		\$ 149,448	5.2%	\$ 270	\$ 293	-7.8%	4.0%
Principals & Assistant Principals		107,857	3.7%	195	203	-3.8%	2.9%
School Office		41,591	1.4%	75	90	-16.7%	1.1%
Program / Operations Management		\$0	0.0%	\$0	\$0	0.0%	0.0%
Deputies, Sr Administrators, and Researchers		0	0.0%	0	0	0.0%	0.0%
District Management		\$0	0.0%	\$0	\$0	0.0%	0.0%
Superintendent & School Bo	oard	0	0.0%	0	0	0.0%	0.0%
Legal		0	0.0%	0	0	0.0%	0.0%
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